

# **Self Assessment**

# Callahan Intermediate School Nassau County School District

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#### Introduction

AdvancED's Self Assessment (SA) diagnostic is based on the AdvancED Standards of Quality, which serves as the foundation of the accreditation and continuous improvement process. The SA is a valuable tool for collaboratively engaging staff members and stakeholders in purposeful, honest dialogue and reflection to assess the institution's adherence to the Standards, and guide its continuous improvement efforts. The SA includes the institution's self-ratings of and the evidence cited for each of the indicators, comments that explain the indicator's ratings and an overall narrative for each Standard. The results of the SA are reviewed by the External Review Team as one essential component of the preparation process for the institution's External Review.

## **Standard 1: Purpose and Direction**

The school maintains and communicates a purpose and direction that commit to high expectations for learning as well as shared values and beliefs about teaching and learning.

Overall Rating: 4.0

Indicator St	tatement or Question	Response	Evidence	Rating
sy co re a s	eview, revise, and communicate school purpose for student uccess.	The process for review, revision, and communication of the school's purpose is clearly documented, and a record of the use and results of the process is maintained. The process is formalized and implemented with fidelity on a regular schedule. The process includes participation by representatives selected at random from all stakeholder groups. The purpose statement clearly focuses on student success.	Survey results  Examples of communications to stakeholders about the school's purpose (i.e. website, newsletters, annual report, student handbook)  Communication plan to stakeholders regarding the school's purpose  Minutes from meetings related to development of the school's purpose  Documentation or description of the process for creating the school's purpose including the role of stakeholders  Purpose statements - past and present	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
1.2	supports challenging, equitable educational programs and learning experiences for all students that include achievement of learning, thinking, and life skills.	Commitment to shared values and beliefs about teaching and learning is clearly evident in documentation and decision making. This commitment is always reflected in communication among leaders and staff. Challenging educational programs and equitable learning experiences are implemented in a measurable way so that all students achieve learning, thinking, and life skills necessary for success. Evidence indicates a strong commitment to instructional practices that include active student engagement, a focus on depth of understanding, and the application of knowledge and skills. School leadership and staff hold one another accountable to high expectations for professional practice.	Agendas and/or minutes that reference a commitment to the components of the school's statement of purpose  Survey results  The school's statement of purpose  Student assessment data, lesson plans, curriculum maps/pacing guides	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
.3	The school's leadership implements a continuous improvement process that provides clear direction for improving conditions that support student learning.	School leaders require the use of a documented, systematic continuous improvement process for improving student learning and the conditions that support learning. All stakeholder groups work collaboratively and consistently in authentic and meaningful ways that build and sustain ownership of the school's purpose and direction. School personnel systematically maintain, use, and communicate a profile with current and comprehensive data on student and school performance. The profile contains thorough analyses of a broad range of data used to identify goals for the improvement of achievement and instruction that are aligned with the school's purpose. All improvement goals have measurable performance targets. The process includes action planning that identifies measurable objectives, strategies, activities, resources, and timelines for achieving all improvement goals. School personnel hold one another accountable for and evaluate the overall quality of the implementation of all interventions and strategies. The process is reviewed and evaluated regularly. Documentation that the process is implemented with fidelity and yields improved student achievement and instruction is available and communicated to stakeholders.	Communication plan and artifacts that show two- way communication to staff and stakeholders	Level 4

Callahan Intermediate School has a systematic process to review, revise and communicate our mission and purpose with all stakeholders. The leadership and staff are committed to a culture based on shared values and beliefs about teaching and learning. The district wide school improvement procedure provides a process to regularly evaluate continuous improvement of conditions that support student learning. To sustain this area of strength, we will continue to review and revise as our school needs change. Evidences of our continuous growth process include, yearly Comprehensive Needs Assessment, annual review/revision of School Improvement Plan, input from all stakeholders and systematic data analysis.

## Standard 2: Governance and Leadership

The school operates under governance and leadership that promote and support student performance and school effectiveness.

Overall Rating: 4.0

Indicator Statement or Question	Response	Evidence	Rating
2.1 The governing body est policies and supports pr that ensure effective administration of the sch	Policies and practices clearly and directly support the school's purpose a direction and the effective operation of	•Student handbooks  •Governing body policies, procedures, and practices  •Staff handbooks  •Communications to stakeholder about policy	Rating Level 4

Indicator	Statement or Question	Response	Evidence	Rating
2.2	The governing body operates responsibly and functions effectively.	The governing body has implemented a process to evaluate its decisions and actions to ensure they are in accordance with defined roles and responsibilities, a formally adopted code of ethics, and free of conflict of interest. Governing body members are required to participate in a systematic, formal professional development process regarding the roles and responsibilities of the governing body and its individual members. The professional development curriculum also includes conflict resolution, decision-making, supervision and evaluation, and fiscal responsibility. Members comply with all policies, procedures, laws, and regulations and function as a cohesive unit for the benefit of student learning.	ethics, responsibilities, conflict of interest	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
2.3	The governing body ensures that the school leadership has the autonomy to meet goals for achievement and instruction and to manage day-to-day operations effectively.	The governing body consistently protects, supports, and respects the autonomy of school leadership to accomplish goals for achievement and instruction and to manage day-to-day operations of the school. The governing body maintains a clear distinction between its roles and responsibilities and those of school leadership.	Roles and responsibilities of school leadership School improvement plan developed by the school Stakeholder input and feedback Maintenance of consistent academic oversight, planning, and resource allocation Communications regarding board actions survey results regarding functions of the governing body Agendas and minutes of meetings	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
2.4	Leadership and staff foster a culture consistent with the school's purpose and direction.	Leaders and staff deliberately and consistently align their decisions and actions toward continuous improvement to achieve the school's purpose. They encourage, support, and expect all students to be held to high standards in all courses of study. All stakeholders are collectively accountable for student learning. School leaders actively and consistently support and encourage innovation, collaboration, shared leadership, and rigorous professional growth. The culture is characterized by collaboration and a sense of community among all stakeholders.	Examples of collaboration and shared leadership     Survey results     Examples of decisions aligned with the school's statement of purpose     Examples of decisions in support of the school's continuous improvement plan	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
2.5	effectively in support of the school's purpose and direction.	Leaders consistently communicate effectively with appropriate and varied representatives from stakeholder groups, provide opportunities for stakeholders to shape decisions, solicit feedback and respond to stakeholders, work collaboratively on school improvement efforts, and provide and support meaningful leadership roles for stakeholders. School leaders' proactive and persistent efforts result in measurable, active stakeholder participation; positive engagement in the school; a strong sense of community; and ownership.	Minutes from meetings with stakeholders  Copies of surveys or screen shots from online surveys  Survey responses  Involvement of stakeholders in a school improvement plan  Communication plan	Level 4

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Callahan Intermediate School

Indicator	Statement or Question	Response	Evidence	Rating
2.6	Leadership and staff supervision and evaluation processes result in improved professional practice and student success.	The primary focus of the criteria and processes of supervision and evaluation is improving professional practice and ensuring student success. Supervision and evaluation processes are consistently and regularly implemented. The results of the supervision and evaluation processes are analyzed carefully and used to monitor and effectively adjust professional practice and ensure student learning.	Examples of professional development offerings and plans tied specifically to the results from supervision and evaluation     Governing body policy on supervision and evaluation     Supervision and evaluation     Supervision and evaluation documents with criteria for improving professional practice and student success noted     Job specific criteria     Representative supervision and evaluation reports     Deliberate practice plans	

Reflect upon your responses to each of the indicators and performance levels by considering and responding to the following questions when drafting your narrative response. Use language from the performance level descriptions to guide your writing. Cite sources of evidence External Review team members may be interested in reviewing.

The Nassau County School Board governs in a manner that ensures successful administration of schools to function responsibly and effectively. Administrators are provided autonomy in the day-to-day operations of the school to promote student success. Callahan Intermediate's leadership team fosters a culture that aligns with the school mission and purpose engaging all stakeholders. All processes, including the evaluation process result in improved professional practice and student success. The Nassau County Administrative Rules form the foundation upon which all other guidelines are based. District and school policies are aligned to state statutes and are consistently and regularly implemented. Policies and practices are available to all stakeholders at the district and school level.

## **Standard 3: Teaching and Assessing for Learning**

The school's curriculum, instructional design, and assessment practices guide and ensure teacher effectiveness and student learning. Overall Rating: 4.0

Indicator	Statement or Question	Response	Evidence	Rating
3.1		Curriculum and learning experiences in each course/class provide all students with challenging and equitable opportunities to develop learning skills, thinking skills, and life skills that align with the school's purpose. Evidence clearly indicates curriculum and learning experiences prepare students for success at the next level. Like courses/classes have the same high learning expectations. Learning activities are individualized for each student in a way that supports achievement of expectations.	Survey results  Lesson plans  Learning expectations for different courses  Posted learning objectives  Representative samples of student work across courses  Course schedules  Course descriptions  Descriptions of instructional techniques	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.2	Curriculum, instruction, and assessment are monitored and adjusted systematically in response to data from multiple assessments of student learning and an examination of professional practice.	to ensure vertical and horizontal alignment and alignment with the school's goals for achievement and instruction and statement of purpose. There is a systematic, collaborative process in place to ensure alignment each time curriculum, instruction, and/or assessments are reviewed or revised. The continuous improvement process has clear guidelines to ensure that vertical and horizontal alignment as well as alignment with the school's purpose are maintained and enhanced in	Curriculum guides  A description of the systematic review process for curriculum, instruction, and assessment  Common assessments  Surveys results  Curriculum writing process  Products – scope and sequence, curriculum maps  Lesson plans aligned to the curriculum	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.3	Teachers engage students in their learning through instructional strategies that ensure achievement of learning expectations.	Teachers are consistent and deliberate in planning and using instructional strategies that require student collaboration, self-reflection, and development of critical thinking skills. Teachers personalize instructional strategies and interventions to address individual learning needs of each student. Teachers consistently use instructional strategies that require students to apply knowledge and skills, integrate content and skills with other disciplines, and use technologies as instructional resources and learning tools.	Teacher evaluation criteria  Agenda items addressing these strategies  Professional development focused on these strategies  Authentic assessments  Examples of teacher use of technology as an instructional resource  Examples of student use of technology as a learning tool  Student work demonstrating the application of knowledge  Findings from supervisor walk-thrus and observations  Surveys results	

Indicator	Statement or Question	Response	Evidence	Rating
3.4	School leaders monitor and support the improvement of instructional practices of teachers to ensure student success.	School leaders formally and consistently monitor instructional practices through supervision and evaluation procedures beyond classroom observation to ensure that they 1) are aligned with the school's values and beliefs about teaching and learning, 2) are teaching the approved curriculum, 3) are directly engaged with all students in the oversight of their learning, and 4) use content-specific standards of professional practice.	•Documentation of collection of lesson plans	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.5	Teachers participate in collaborative learning communities to improve instruction and student learning.	All members of the school staff participate in collaborative learning communities that meet both informally and formally on a regular schedule. Frequent collaboration occurs across grade levels and content areas. Staff members implement a formal process that promotes productive discussion about student learning. Learning from, using, and discussing the results of inquiry practices such as action research, the examination of student work, reflection, study teams, and peer coaching are a part of the daily routine of school staff members. School personnel can clearly link collaboration to improvement results in instructional practice and student performance.	Common language, protocols and reporting tools  Agendas and minutes of collaborative learning committees  Calendar/schedule of learning community meetings  Survey results  Peer coaching guidelines and procedures  Examples of improvements to content and instructional practice resulting from collaboration	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.6		instructional process that clearly informs students of learning expectations and standards of performance. Exemplars are provided to guide and inform students. The process requires the use of multiple measures, including formative assessments, to inform the ongoing	Examples of learning expectations and standards of performance     Survey results     Examples of assessments that prompted modification in instruction     Samples of exemplars used to guide and inform student learning	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.7	Mentoring, coaching, and induction programs support instructional improvement consistent with the school's values and beliefs about teaching and learning.	All school personnel are engaged in systematic mentoring, coaching, and induction programs that are consistent with the school's values and beliefs about teaching, learning, and the conditions that support learning. These programs set high expectations for all school personnel and include valid and reliable measures of performance.	Records of meetings and walk thrus/feedback sessions  Survey results  Professional learning calendar with activities for instructional support of new staff  Descriptions and schedules of mentoring, coaching, and induction programs with references to school beliefs and values about teaching and learning  Personnel manuals with information related to new hires including mentoring, coaching, and induction practices	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.8	The school engages families in meaningful ways in their children's education and keeps them informed of their children's learning progress.	Programs that engage families in meaningful ways in their children's education are designed, implemented, and evaluated. Families have multiple ways of staying informed of their children's learning progress.	Survey results  Volunteer program with variety of options for participation  List of varied activities and communications modes with families, e.g., info portal, online, newsletters, parent centers, academic nights, open house, early release days  Calendar outlining when and how families are provided information on child's progress  Parental/family/caregiver involvement plan including activities, timeframes, and evaluation process	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.9	The school has a formal structure whereby each student is well known by at least one adult advocate in the school who supports that student's	structure that gives them long-term interaction with individual students,	List of students matched to adult advocate     Survey results	Level 4
	educational experience.	and related adults. All students participate in the structure. The structure	Master schedule with time for formal adult advocate structure	

Indicator	Statement or Question	Response	Evidence	Rating
3.10	represent the attainment of content knowledge and skills and are consistent across grade	clearly defined criteria that represent each student's attainment of content knowledge and skills. These policies, processes, and procedures are implemented without fail across all grade levels and all courses. All stakeholders are aware of the policies, processes, and procedures. The policies,	Evaluation process for grading and reporting practices     Survey results     Sample report cards for each grade level and for all courses     Sample communications to stakeholders about grading and reporting     Policies, processes, and procedures on grading and reporting	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.11	All staff members participate in a continuous program of professional learning.	All staff members participate in a rigorous, continuous program of professional learning that is aligned with the school's purpose and direction. Professional development is based on an assessment of needs of the school and the individual. The program builds measurable capacity among all professional and support staff. The program is rigorously and systematically evaluated for effectiveness in improving instruction, student learning, and the conditions that support learning.	Results of evaluation of professional learning program.  Evaluation tools for professional learning  Survey results  Brief explanation of alignment between professional learning and identified needs	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
3.12	The school provides and coordinates learning support services to meet the unique learning needs of students.	School personnel systematically and continuously use data to identify unique learning needs of all students at all levels of proficiency as well as other learning needs (such as second languages). School personnel stay current on research related to unique characteristics of learning (such as learning styles, multiple intelligences, personality type indicators) and provide or coordinate related individualized learning support services to all students.	Survey results     List of learning support services and student population served by such services     Training and professional learning related to research on unique characteristics of learning     Data used to identify unique learning needs of students	Level 4

Callahan Intermediate provides challenging learning experiences through integrated, hands-on curriculum. Student assessment data promotes continuous examination of curriculum resources and instructional professional practices. Teachers regularly participate in collaborative learning/planning focused on student achievement. Mentoring and coaching programs are in place at the county and school level to support instructional improvement. Continuous professional development is provided for all faculty and staff. Callahan Intermediate School consistently informs parents of student progress through multiple sources. County curriculum pacing guides provide a clear scope and sequence for instruction. Grading policies and procedures clearly define expectations and the assessment process

## **Standard 4: Resources and Support Systems**

The school has resources and provides services that support its purpose and direction to ensure success for all students.

Overall Rating: 3.86

Indicator	Statement or Question	Response	Evidence	Rating
4.1	Qualified professional and support staff are sufficient in number to fulfill their roles and responsibilities necessary to support the school's purpose, direction, and the educational program.	Clearly defined policies, processes, and procedures ensure that school leaders have access to, hire, place, and retain qualified professional and support staff. School leaders use a formal, systematic process to determine the number of personnel necessary to fill all the roles and responsibilities necessary to support the school purpose, educational programs, and continuous improvement.	School budgets for the last three years     Survey results     Policies, processes, procedures and other documentation related to the hiring, placement and retention of professional and support staff	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
4.2	Instructional time, material resources, and fiscal resources are sufficient to support the purpose and direction of the	Instructional time, material resources, and fiscal resources are focused solely on supporting the purpose and direction of the school. Instructional time is	•Examples of efforts of school leaders to secure necessary material and fiscal resources	Level 4
	school.	fiercely protected in policy and practice. School leaders exhaust every option to secure material and fiscal resources to meet the needs of all students. School	•Survey results •School schedule	
		leaders measurably demonstrate that instructional time, material resources, and fiscal resources are allocated so	Alignment of budget with school purpose and	
		that all students have equitable opportunities to attain challenging	direction	
		learning expectations. Efforts toward the continuous improvement of instruction and operations concentrate on achieving the school's purpose and direction.		

Indicator	Statement or Question	Response	Evidence	Rating
4.3	The school maintains facilities, services, and equipment to provide a safe, clean, and healthy environment for all students and staff.	School leaders have adopted or collaboratively created clear definitions and expectations for maintaining safety, cleanliness, and a healthy environment and they have shared these definitions and expectations with all stakeholders. All school personnel and students are accountable for maintaining these expectations. Valid measures are in place that allow for continuous tracking of these conditions. Improvement plans are developed and implemented by appropriate personnel to continuously improve these conditions. The results of improvement efforts are systematically evaluated regularly.	Records of depreciation of equipment  Survey results  Documentation of compliance with local and state inspections requirements  Documentation of emergency procedures such as fire drills, evacuation and other emergency procedures.  System for maintenance requests  Maintenance schedules  Safety committee responsibilities, meeting schedules, and minutes	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
4.4	Students and school personnel use a range of media and information resources to support the school's educational programs.	All students and school personnel have access to an exceptional collection of media and information resources necessary to achieve the educational programs of the school. Qualified personnel in sufficient numbers are available to assist students and school personnel in learning about the tools and locations for finding and retrieving information.	Budget related to media and information resource acquisition  Survey results  Data on media and information resources available to students and staff  Schedule of staff availability to assist students and school personnel related to finding and retrieving information	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
4.5	The technology infrastructure supports the school's teaching, learning, and operational needs.	The technology infrastructure meets the teaching, learning, and operational needs of all stakeholders. School personnel develop and administer needs assessments and use the resulting data to develop and implement a technology plan to improve technology services and infrastructure.	Technology plan and budget to improve technology services and infrastructure  Assessments to inform development of technology plan  Survey results  Policies relative to technology use	Level 3

Indicator	Statement or Question	Response	Evidence	Rating
4.6	The school provides support services to meet the physical, social, and emotional needs of the student population being served.	School personnel implement a clearly defined process to determine the physical, social, and emotional needs of each student in the school. School personnel provide or coordinate programs to meet the needs of all students. Valid and reliable measures of program effectiveness are in place, and school personnel use the data from these measures to regularly evaluate all programs. Improvement plans related to these programs are designed and implemented to more effectively meet the needs of all students.	Student assessment system for identifying student needs  Agreements with school community agencies for student-family support  Survey results  Schedule of family services, e.g., parent classes, survival skills  Social classes and services, e.g., bullying, character education  List of support services available to students	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
4.7	support the counseling, assessment, referral, educational, and career planning needs of all students.	School personnel implement a clearly defined, systematic process to determine the counseling, assessment, referral, educational, and career planning needs of all students. School personnel provide or coordinate programs necessary to meet the needs of all students. Valid and reliable measures of program effectiveness are in place, and school personnel use the data from these measures to regularly evaluate all programs. Improvement plans related to these programs are designed and implemented to more effectively meet the needs of all students.	List of services available related to counseling, assessment, referral, educational, and career planning     Budget for counseling, assessment, referral, educational and career planning     Description of IEP process     Description of referral process	Level 4

Callahan Intermediate has highly qualified staff, instructional materials, facilities, technology and services to meet the needs of our students. One area that our county continues to build is the technology infrastructure.

## **Standard 5: Using Results for Continuous Improvement**

The school implements a comprehensive assessment system that generates a range of data about student learning and school effectiveness and uses the results to guide continuous improvement.

Overall Rating: 3.8

Indicator	Statement or Question	Response	Evidence	Rating
5.1	The school establishes and maintains a clearly defined and comprehensive student assessment system.	School personnel maintain and consistently use a comprehensive assessment system that produces data from multiple assessment measures, including locally developed and standardized assessments about student learning and school performance. The system ensures consistent measurement across all classrooms and courses. All assessments are proven reliable and bias free. The system is regularly and systematically evaluated for reliability and effectiveness in improving instruction, student learning, and the conditions that support learning.	Documentation or description of evaluation tools/protocols     Survey results     Brief description of student assessment system including range of data produced from standardized and local assessments on student learning and school performance     Evidence that assessments are reliable and bias free	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
5.2	apply learning from a range of data sources, including	Systematic processes and procedures for collecting, analyzing, and applying learning from all data sources are documented and used consistently by professional and support staff. Data sources include comparison and trend data that provide a comprehensive and complete picture of student learning, instruction, the effectiveness of programs, and the conditions that support learning. All school personnel use data to design, implement, and evaluate continuous improvement plans to improve student learning, instruction, the effectiveness of programs, and organizational conditions.	*Survey results     *Written protocols and procedures for data collection and analysis     *Examples of use of data to design, implement, and evaluate continuous improvement plans and apply learning     *List of data sources related to student learning, instruction, program effectiveness, and conditions that support learning	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
5.3	Professional and support staff are trained in the evaluation, interpretation, and use of data.	All professional and support staff members are assessed and trained in a rigorous professional development program related to the evaluation, interpretation, and use of data.	Professional learning schedule specific to the use of data  Documentation of attendance and training related to data use  Survey results  Training materials specific to the evaluation, interpretation, and use of data	Level 3

Indicator	Statement or Question	Response	Evidence	Rating
5.4	The school engages in a continuous process to determine verifiable improvement in student learning, including readiness for and success at the next level.	Policies and procedures clearly define and describe a process for analyzing data that determine verifiable improvement in student learning including readiness for and success at the next level. Results indicate significant improvement, and school personnel systematically and consistently use these results to design, implement, and evaluate the results of continuous improvement action plans related to student learning, including readiness for and success at the next level.	*Student surveys     *Agendas, minutes of meetings related to analysis of data     *Description of process for analyzing data to determine verifiable improvement in student learning     *Examples of use of results to evaluate continuous improvement action plans     *Evidence of student readiness for the next level     *Evidence of student growth     *Evidence of student success at the next level	Level 4

Indicator	Statement or Question	Response	Evidence	Rating
5.5	Leadership monitors and communicates comprehensive information about student learning, conditions that support student learning, and the achievement of school improvement goals to stakeholders.	Leaders monitor comprehensive information about student learning, conditions that support student learning, and the achievement of school improvement goals. Leaders regularly communicate results using multiple delivery methods and in appropriate degrees of sophistication for all stakeholder groups.	Communication plan regarding student learning, conditions that support learning, and achievement of school improvement goals to stakeholders  Survey results  Sample communications to stakeholders regarding student learning, conditions that support learning, and achievement of school improvement goals  Executive summaries of student learning reports to stakeholder groups	Level 4

Our county and school has clearly defined assessment procedures in place to provide direction for instructional decisions. Comprehensive interpretation and use of said data ensure student learning and school effectiveness. Some components of our comprehensive data assessment program include: STAR Reading, STAR Math, IReady Reading, IReady Math, FSA, NGSS Science, as well as basal assessments and teacher created formative assessments.

## **Report Summary**

### **Scores By Section**

